

ACO Name and Location

Beth Israel Deaconess Physician Organization, LLC
247 Station Drive
Suite NW 1
Westwood, Massachusetts 02090

ACO Primary Contact

<i>Primary Contact Name</i>	Cecilia Ugarte Baldwin
<i>Primary Contact Phone Number</i>	617-754-1098
<i>Primary Contact Email Address</i>	cubaldwi@bidmc.harvard.edu

Organizational Information

ACO participants:

ACO Participants	ACO Participant in Joint Venture (Enter Y or N)
Kevin Berry	Y
Pramila Yadav	Y
Edward Hatchigian	Y
Ronald Marcus	Y
Susan Pories	Y
Jacqueline Croopnick	Y
Harold S. Solomon, M.D., P.C.	Y
Elizabeth Curtis	Y
Jeffrey Bentley	Y
Susan Dorry	Y
Charles Swanson	Y
George Barrett	Y
Jonathan Lee	Y
Asteghik Hacobian	Y
Jonathan Blumberg	Y

Weihong Zheng	Y
Michael Gogjian	Y
Seacoast Pathology Inc	Y
Diane London	Y
Northeast Medical Consultants PC	Y
Joan Breen	Y
Jacqueline Stephen	Y
Peter Schuntermann	Y
Gregory Kechejian	Y
David Swierzewski	Y
Steven Van Dam	Y
Charles Dow	Y
Brenda Baker	Y
Dennis Teehan	Y
Stephen Camer	Y
Richard Cullen	Y
Gavin Little	Y
Peter Mowschenson	Y
David Campbell	Y
Frank Santopietro	Y
Donna Mathias	Y
Frederick Basilico	Y
Lawrence General Hospital	Y
Beth Israel Deaconess Hospital Milton Inc	Y
New England Baptist Hospital	Y
Beth Israel Deaconess Medical Center, Inc	Y
Hebrew Rehabilitation Center	Y
Anna Jaques Hospital	Y
ENT Specialists, Inc	Y
Hand Surgical Associates Inc	Y

L&M Radiology, Inc.	Y
South Cove Community Health Center, Inc.	Y
Longwood Orthopedic Associates, Inc	Y
Outer Cape Health Services Inc	Y
Andover Surgical Associates, Inc.	Y
Fenway Community Health Center, Inc	Y
Sadrudin B Hemani MDPC	Y
Associates in Orthopedics, PC	Y
BIH Radiologic Foundation Inc	Y
Seacoast Orthopedic Assoc Inc	Y
Amy Edalji MD & R Roger Komer MD	Y
Albert A. Ackil, MD, Inc.	Y
South Shore Internal Medicine Associates Inc.	Y
Joan Breen	Y
New England Heart Center PC	Y
Bernhard Heersink MD PC	Y
Boston Eye Physicians & Surgeons	Y
Charles Swanson	Y
Boston Heart Group	Y
Phyllis Spieler	Y
Northeast Radiology Associates, LLP	Y
Peter Mowschenson, MD	Y
Dr Dorothy A McCarthy PC	Y
Professional Medical Associates, P.C.	Y
Michael Gogjian	Y
Sports Podiatry Resource INC	Y
Frederick Basilico	Y
Deanna P. Ricker, M.D., P.C.	Y
Lawrence G Kidd Md Pc	Y
Medical Care of Boston Management Corporation	Y

Personal Physicians HealthCare PC	Y
Kenneth M Leavitt	Y
Boston ENT Associates PC	Y
Avrohm Melnick	Y
Neurotech Inc	Y
Boston IVF Inc	Y
David Campbell	Y
John Markis	Y
Joseph Upton	Y
Perminder Dhillon	Y
Elizabeth Curtis	Y
NEB Radiology, PC	Y
Jeffrey M Bentley Md Pc	Y
Josef Gendlerman	Y
Merrimack Valley Anesthesia Associates PC	Y
Marilyn Griffin MD PC	Y
Jose Ruano	Y
Amin Sabra	Y
Digestive Health Specialists, P.C.	Y
South Shore Health Care, Inc	Y
Allergy & Asthma Center of Massachusetts, P.C.	Y
Carlos Moreno MD and Assc PC	Y
Boris Orkin, M.D., P.C.	Y
Kevin Berry	Y
Jordan Physician Associates Inc.	Y
Beth Israel Deaconess Hospital-Needham, Inc.	Y
New England Baptist Primary Care Assoc	Y
Community Physicians Associates, Inc.	Y
Seacoast Medical Associates, PC	Y
George Barrett	Y

Charles Trey MD & Associates PC	Y
James V. Bono, MD, PC	Y
Eye Associates of Needham PC	Y
Meeks & Zilberfarb Orthopedic Associates, P.C.	Y
Cambridge Public Health Commission	Y
Dana Fugelso	Y
Frank F Rand MD	Y
Highland Primary Care, Inc	Y
Barbara Stewart	Y
Todd Shapiro	Y
Scott G. Tromanhasuer, Md Pc	Y
Riverside Nephrology PC	Y
Gastroenterology Consultants of Greater Lowell PC	Y
Needham Podiatry P.C.	Y
Urology Practice Associates Inc	Y
Michael J Grossman MD PC	Y
Needham Gastroenterology Associates PC	Y
Cavernosa Corporation	Y
New England Cardiology LLC	Y
Greater Boston Gastroenterology	Y
Seacoast Affiliated Group Practice, Inc	Y
Skincare Physicians Inc	Y
Dimock Community Health Center Inc	Y
Riversong Plastic Surgery PC	Y
Robert Scarlatelli, M.D., LLC	Y
Family Care Associates LLC	Y
Boston Laser Eye Institute, PC	Y
Foot Health Center of Merrimack Valley PC	Y
William E. Goldberg, M.D., P.C.	Y
Ss Obgyn, Pc	Y

Rong Guan, MD, LLC	Y
Boston Cardiovascular Associates, P.C.	Y
American Chinese Medical Center PC	Y
Simon Faynzilberg MD PC	Y
Longwood Plastic Surgery, P.C.	Y
Avrohm Melnick	Y
Frank Santopietro	Y
Alan Rockoff, M.D, Llc	Y
David Rosenthal	Y
Fred Kantrowitz	Y
Mark Amster	Y
Mark Amster	Y
Susan Pories	Y
Susan Freedman	Y
Salman Ghiasuddin	Y
Kenneth Gruenberg	Y
Kenneth Rice	Y
Patricia Kauffman	Y
Barbara Stewart	Y
Paul Liguori	Y
Andover Obstetrics and Gynecological Associates PC	Y
Lyle Mitzner	Y
David August	Y
Robert Betcher	Y
Phyllis Spieler	Y
Deanna Ricker	Y
Richard Gilbert	Y
Joseph Upton	Y
Stella Bae	Y
Richard W Cullen Dpm Pc	Y

Jeffrey E. Silver MD PC	Y
Richard Bartlett, MD	Y
Mimi Yum	Y
Tracy Harris	Y
Brian Kwon MD PC	Y
Richard A Bartlett Md Pc	Y
Gavin C. Little, D.O., Llc	Y
William G. Jackson, M.D., LLC	Y
Michael J. Landman, MD, PC	Y
Boston Sports & Shoulder Center, LLC	Y
Chima Ohaegbulam MD PC	Y
Darlene Millman	Y
CNS Clinicians, P.C.	Y
Methuen Podiatry Associates, LLC	Y
Pramila Yadav	Y
Darlene Millman	Y
Todd Shapiro	Y
Greater Boston Internal Medicine, PC	Y
Quincy Center Primary Care PC	Y
Allergy and Asthma Center of Boston, Llc	Y
Dedham Ophthalmic Consultants and Surgeons, PC	Y
Stephen Werth	Y
Brenda Baker	Y
Beth Israel Deaconess Hospital-Plymouth Inc	Y
Harvard Medical Faculty Phys At Beth Israel Deaconess Med Ctr Inc	Y
Joslin Clinic Inc	Y
Charles River Community Health, Inc.	Y
Mimi Yum	Y
Jacqueline Faye Croopnick Llc	Y
Merrimack Valley Pain Management Associates, PC	Y

Suburban Eye Specialists Pc	Y
Carl T. Talmo, MD PC	Y
Highland Surgical Associates Llc	Y
Neuroendocrine Associates P.C.	Y
Eagle Medicine Associates	Y
London Medical Group, Llc	Y
Laforvara Inc	Y
Malcolm Murdoch	Y
Georgetown Family Medicine LLC	Y
Community Medical Associates, Inc.	Y
John Markis	Y
Connie Jackson	Y
Kyoko Okamura, MD, PC	Y
Boston MFM, LLC	Y
Richard Sawyer, Inc	Y
James J DiResta DPM PLLC	Y
Hatfield Cardiology LLC	Y
Yuil Medical Associates PLLC	Y
Victoria Kuohung	Y
David H Kim, MD PC	Y
Associated Physicians Of Harvard Medical Faculty Physicians At Beth Is	Y
NESC BIDPO LLC	Y
GBU BIDCO LLC	Y
Vernick & Gopal, LLC	Y
Haverhill GI Inc.	Y
Perminder Dhillon	Y
Autumn Grace Medical Associates, PC	Y
Mustali Dohadwala	Y
Patient First Pathology, P.C.	Y
Colden & Seymour Ear Nose & Throat LLC	Y

River Valley Infectious Disease Specialists	Y
Cornerstone Medical Group Llc	Y
One Medical Group, PC	Y
Brookline Dermatology, LLC	Y
LUA Associates, P.C.	Y
Orthopaedic Specialists of Massachusetts LLC	Y
SM Cardiology, PLLC	Y
Arrigg Bidpo Pllc	Y
Jose Ruano	Y
Saltzman Urological Associates li	Y
Vascular and Vein Physician Group, PC	Y
New England Physiatry LLC	Y
Stephen Camer	Y
David August Md Llc	Y
Pain Management Centers of New England, LLC	Y
Susan Freedman Md Llc	Y
Classic Healthcare Medical Group Llc	Y
Chestnut Hill Plastic and Aesthetic Surgery Associates, LLC	Y
Tallman Eye Bidco	Y
Personal Care Physicians, PC	Y
Susan Mann MD LLC	Y
Dermcare Llc	Y
Pain Management Center of Greater Boston, PC	Y
Newburyport Cardiovascular Associates, Llc	Y
Eip Lawrence Choice Billing	Y
Paul Glazer, M.D., P.C.	Y
Lexington Eye Associates - Bid	Y
Associates of South Shore Dermatology Llc	Y
CNV BIDCO, LLC	Y
Shenouda Corp	Y

Ne Gastro Llc	Y
Massachusetts Eye and Ear Associates, LLC	Y
Dermasap Pllc	Y
Nicolas Marcotte, MD, LLC	Y
Yuko McColgan MD LLC	Y
Ali Emami Associates Llc	Y
Back Bay Allergy Associates, LLC	Y
Jacqueline Stephen Md Llc	Y
Dennis Teehan	Y
Five Journeys PC	Y
Hillel Skoff	Y
Martin Ostro	Y
Enhanced Medical Care, LLC	Y
Connie Jackson	Y
Dana Fugelso	Y
Cardiovascular Consultants of Cape Cod, LLC	Y
Randolph Medical Associates PC	Y
New England Orthopaedic & Spine Surgery Llc	Y
Eric J Woodard MD PC	Y
Lazarou Urology Associates, PC	Y
Access Primary Care Inc	Y
Rao Management Llc	Y
Kronos Health PLLC	Y
Pro Sports Orthopedics, LLC	Y
Frank Twarog MD and Curtis Moody MD, LLP	Y
Health Quality Inc	Y
Wayland Personal Physicians, PLLC	Y
Anna Jaques BIDCO Inpatient Specialists, PLLC	Y
Complete Pain Care, LLC	Y
Lyle Mitzner	Y

Jonathan M Lee Llc	Y
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ACO governing body:

Member			Member's Voting Power	Membership Type	ACO Participant TIN Legal Business Name/DBA, if Applicable
Last Name	First Name	Title/Position			
Tabb	Kevin	Co-Chair	7.14%	ACO Participant Representative	Beth Israel Deaconess Medical Center, Inc
Kimball	Alexa	Co-Chair	7.14%	ACO Participant Representative	Harvard Medical Faculty Phys at Beth Israel Deaconess Medical Crt Inc
Fischer	Steven	Clerk	7.14%	ACO Participant Representative	Beth Israel Deaconess Medical Center, Inc
Fogarty	John	Voting Member	7.14%	ACO Participant Representative	Beth Israel Deaconess Hospital-Needham Campus
Ives	David	Voting Member	7.14%	ACO Participant Representative	Medical Care of Boston Management Corporation
Lewis	Stanley	Voting Member	7.14%	ACO Participant Representative	Beth Israel Deaconess Medical Center, Inc
Mowschenson	Peter	Voting Member	7.14%	ACO Participant Representative	Peter Mowschenson, MD
Stevenson	Mary Ann	Voting Member	7.14%	ACO Participant Representative	Harvard Medical Faculty Phys at Beth Israel Deaconess Medical Crt Inc
Wardell	Patrick	Voting Member	7.14%	ACO Participant Representative	Cambridge Public Health Commission
Kass	Elizabeth	Treasurer	7.14%	ACO Participant Representative	Fenway Community Health Center, Inc

Gabbay	Robert	Voting Member	7.14%	ACO Participant Representative	Joslin Clinic Inc
Aborn	Foster	Voting Member	7.14%	Medicare Beneficiary Representative	
Hannon	Trish	Voting Member	7.14%	ACO Participant Representative	New England Baptist Hospital
Kwan	Ellen	Voting Member	7.14%	ACO Participant Representative	Medical Care of Boston Management Corporation

Key ACO clinical and administrative leadership:

Jeffrey Hulburt	ACO Executive
Kim Ariyabuddhiphongs	Medical Director
Aurea Alexander	Compliance Officer
Verna Daly	Quality Assurance/Improvement Officer

Associated committees and committee leadership:

Committee Name	Committee Leader Name and Position
<i>Audit and Compliance Committee</i>	<i>Steven Fischer and Dr. Richard Wolfe, Co-Chairs</i>
<i>Contracts and Finance Committee</i>	<i>Steven Fischer and Dr. Bruce Landon, Co-Chairs</i>
<i>Credentials and Membership Committee</i>	<i>Bill O'Brien and Dr. Christopher Awtrey, Co-Chairs</i>
<i>Quality and Total Medical Expense Committee</i>	<i>Jayne Sheehan and Dr. David Ives, Co-Chairs</i>

Types of ACO participants, or combinations of participants, that formed the ACO:

- Partnerships or joint venture arrangements between hospitals and ACO professionals

Shared Savings and Losses

Amount of Shared Savings/Losses

- N/A

Shared Savings Distribution

- N/A

Quality Performance Results

2016 Quality Performance Results:

ACO#	Measure Name	Rate	ACO Mean
ACO-1	CAHPS: Getting Timely Care, Appointments, and Information	N/A	80.51
ACO-2	CAHPS: How Well Your Providers Communicate	N/A	93.01
ACO-3	CAHPS: Patients' Rating of Provider	N/A	92.25
ACO-4	CAHPS: Access to Specialists	N/A	83.49
ACO-5	CAHPS: Health Promotion and Education	N/A	60.32
ACO-6	CAHPS: Shared Decision Making	N/A	75.40
ACO-7	CAHPS: Health Status/Functional Status	N/A	72.30
ACO-34	CAHPS: Stewardship of Patient Resources	N/A	26.97
ACO-8	Risk Standardized, All Condition Readmission	N/A	14.70
ACO-35	Skilled Nursing Facility 30-day All-Cause Readmission measure (SNFRM)	N/A	18.17
ACO-36	All-Cause Unplanned Admissions for Patients with Diabetes	N/A	53.20
ACO-37	All-Cause Unplanned Admissions for Patients with Heart Failure	N/A	75.23
ACO-38	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions	N/A	59.81
ACO-9	Ambulatory Sensitive Condition Admissions: Chronic Obstructive Pulmonary Disease or Asthma in Older Adults (AHRQ Prevention Quality Indicator (PQI) #5)	N/A	9.27
ACO-10	Ambulatory Sensitive Conditions Admissions: Heart Failure (AHRQ Prevention Quality Indicator (PQI) #8)	N/A	14.53
ACO-11	Percent of PCPs who Successfully Meet Meaningful Use Requirements	N/A	82.72
ACO-39	Documentation of Current Medications in the Medical Record	N/A	87.54
ACO-13	Falls: Screening for Future Fall Risk	N/A	64.04
ACO-14	Preventive Care and Screening: Influenza Immunization	N/A	68.32
ACO-15	Pneumonia Vaccination Status for Older Adults	N/A	69.21
ACO-16	Preventive Care and Screening: Body Mass Index (BMI) Screening and Follow-Up	N/A	74.45

ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	N/A	90.98
ACO-18	Preventive Care and Screening: Screening for Clinical Depression and Follow-up Plan	N/A	53.63
ACO-19	Colorectal Cancer Screening	N/A	61.52
ACO-20	Breast Cancer Screening	N/A	67.61
ACO-21	Preventive Care and Screening: Screening for High Blood Pressure and Follow-Up Documented	N/A	76.79
ACO-42	Statin therapy for the Prevention and Treatment of Cardiovascular Disease	N/A	77.72
ACO-27	Diabetes Mellitus: Hemoglobin A1c Poor Control	N/A	18.24
ACO-41	Diabetes: Eye Exam	N/A	44.94
ACO-28	Hypertension (HTN): Controlling High Blood Pressure	N/A	70.69
ACO-30	Ischemic Vascular Disease (IVD): Use of Aspirin or Another Antithrombotic	N/A	85.05
ACO-31	Heart Failure (HF): Beta-Blocker Therapy for Left Ventricular Systolic Dysfunction (LVSD)	N/A	88.67
ACO-33	Angiotensin-Converting Enzyme (ACE) Inhibitor or Angiotensin Receptor Blocker (ARB) Therapy - for patients with CAD and Diabetes or Left Ventricular Systolic Dysfunction (LVEF<40%)	N/A	79.67

Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low samples.

Payment Rule Waivers

- Yes, our ACO does use the SNF 3-Day Rule Waiver.